



INNOVATIVE RISK MANAGEMENT FOR COMPETITIVE SPORTS (FOOTBALL)

18 JULY 2018







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International Organization for Standardization



CLUB LICENSING is like a "Iso" in Football





Gianni Infantino "The perfect platform for the future growth and prosperity for a Football Club"















- ✓ FINANCE CRITERIA
- ✓ LEGAL CRITERIA
- PERSONNEL & ADMINISTRATIVE CRITERIA
- SPORTING CRITERIA
- INFRASTRUCTURE CRITERIA
- **BUSSINESS CRITERIA**









Malaysia Football Super & Premier League Clubs

Based on ALL Clubs Licensing's 64 Sub-Criteria Documents Submission



National / AFC License



FAM Club Licensing ROADMAP (2017 - Present)

- ✓ Malaysia Super & Premier League Division IMPLEMENTED Season 2017
- ✓ Malaysian FAM Cup 3rd Division Season 2019
- ✓ FAM Liga Futsal Kebangsaan Season 2019
- ✓ Malaysian 4th & 5th Division Season 2020
- ✓ Malaysia FAM Women's Football League Season 2020





FAM club licence: KFA misses out on one criteria

Posted on 8 September 2017 - 11:29pm



ALOR STAR: The Kedah Football Association (KFA) today confirmed it failed to fulfill one of the six criteria set for the Football Association of Malaysia (FAM) club licence to enable them to compete in the 2018 Super League and 2018 Asian Football Confederation (AFC) championship.

Its honorary secretary Datuk Aminuddin Omar said KFA was informed by FAM that the team did not pass in the financial criteria and would need to provide further clarification involving subjective matters.

"KFA has appealed to the Appeal Body (AB) with relevant supporting documents to clarify its true position according to FIB (First Instance Body) requirements.

"The Appeal Body is scheduled to meet on Sept 15 to consider appeals from teams who have not received club licences through FIB," he said.

FAM's media statement vesterday stated only seven out of 12 teams competing in the Super

Felda United on the brink of Super League ejection after licence problem

FOOTBALL

< SHARE 📑 🗾 👯 🔤

Friday, 3 Nov 2017

PETALING JAYA: Felda United are in danger of missing out on Super League action next season after their licence application was rejected.

The Football Association of Malaysia's (FAM) Club Licensing Appeals Body have only accepted the appeals from Kelantan, Kedah and Melaka to play in the Super League next season, while Felda and relegated Sarawak's appeals were rejected.

The licences granted to Kedah, Kelantan and Melaka were from FAM. That means they are ineligible to compete in Asian Football Confederation (AFC) tournaments – next year's AFC Champions League and AFC Cup.

Felda and Sarawak's appeals were rejected after they failed to meet the financial requirements stipulated under the licence's regulations. Both teams, however, met the other five criteria – infrastructure, personnel administration, business, legal and sporting.

THE NAME AND T











Emiates

Football Association of Malaysia Persatuan Bolasepak Malaysia

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FOOTBALL SAFETY RISKS & SOLUTIONS



Medical Matters: Medical Doctor/ Physiotherapist

- Essential & Compulsory requirement : "team within a team" the medical team enhances confidence, ensure professional care and protect health of players
- Provide professional advice to manager, coach, players etc. on all medical & anti-doping matters; infrastructure for doping controls
- Plan pre-season evaluation, return to play decisions, travel medicine; safe participation in extreme conditions - heat; etc
- Responsible for procurement & maintenance of medical equipment and supplies for care of players



Medical Matters: Club Physician / Physiotherapist

- Physician trained in sports science & medicine
- The scientific rationale & related challenges while performing screenings
- Screen for injuries or medical conditions that may put the player at risk for safe participation and to ensure optimal performance
- PCMA 'Pre Competitions medical assessment" Recommended for male & female players participating in all Final Tournaments





Return to play decisions



Diagnosis	Injuries per team per season	Absence in days (median)	Absence in days (mean ± SD)	Absence in days (max.)
1. Hamstring muscle injury	6-7	14	19±18	180
2. Adductor injury	4-5	9	15±19	196
3. Ankle sprain (lateral)	3-4	8	15±19	164
4. Quadriceps muscle injury	2-3	14	21±22	156
5. Calf muscle injury	2-3	15	19±16	95
6. Knee sprain (MCL)	2	16	23±23	202
7. Knee contusion	1-2	5	6±4	55
8. Thigh contusion	2-3	4	7±9	93
9. Achilles tendinopathy	1	10	23±37	205
10. Lumbalgia/lower back pain	1	5	10±19	168

Return to play decisions





Injury Prevention Program

Objective: Creating Stronger, Injury-Free Players





Sudden Cardiac Arrest in Football



15min in 15s







<u>During a match – EMS equipment</u>

- AED: automated external defibrillator
- Hard board (spinal) stretcher with blocks
- Stokes basket











Travel & Football Performance



Effect of Travel Across Several Time Zones on Football Performance



Travel & Football Performance



Long-haul travel reduces physical performance related to football and increases illness risk, injury particularly due to poor sleep





Types of Injuries







http://f-marc.com/footballdiploma

Hashtag: #footballdiploma

The FIFA Diploma in Football Medicine is a free online course



"Education is the key to prevention and therefore FIFA supports the "**Diploma in Football Medicine**" for doctors, physiotherapists and paramedical staff" – Prof Jiří Dvořák. FIFA Chief Medical Officer & F-MARC Chairman



R SAFETY

K A

FOOTBALL SAFETY RISKS & SOLUTIONS



DO YOU KNOW ???





AFC Stadium Regulations

CHAPTER I: GENERAL PROVISIONS

. Scope of Regulations

- 1.1. These Regulations set out the minimum requirements for a Stadium to be eligible to host Matches in all Competitions.
- 1.2. The relevant Competition Regulations, Competition Operations Manual (Manual) or Stadium Technical Annex (STA) may make references to matters which are inconsistent with these Regulations. In such cases, the relevant Competition Regulations, Manual or STA shall prevail and these Regulations shall be deemed amended accordingly.
- 1.3. These Regulations do not affect the legal obligations arising from national legislation applicable to Stadia.

2. Certification

- 2.1. Each Stadium shall be certified with a Safety Certificate (Certificate) from an appropriate body. The Certificate shall comply with the requirements in the AFC Safety and Security Regulations.
- 2.2. The Certificate issued by the appropriate body shall be valid for a maximum of two (2) years and shall be valid on match day.

3. Use of Stadium

- 3.1. The relevant Competition Regulations or AFC instructions provide the time periods whereby a Stadium:
 - 3.1.1. may not be used for any other matches and/or activities; and 3.1.2. shall be delivered to the AFC as a Clean Stadium.

4. Location

- 4.1. A Stadium shall be located in a Venue which has an international airport within a radius of within two hundred (200) kilometers and a journey time of no more than one hundred fifty (150) minutes between the Stadium and the international airport.
- 4.2. Otherwise, the Stadium must be in a city which has at least four (4) connecting flights daily from the nearest international airport to the Venue of the Match.

12 ASIAN FOOTBALL CONFEDERATION

AFC Stadium Regulations: Article 2.1



ISSUES INVOLVED

Image: Constraint of the second state of the second sta	 Issues involving the Fire & Rescue Department Eg. When you're seated in the grand stand the ceiling don't drop on you
SECURITY	Issues involving the police Eg.When you are in the stadium you don't get robbed


1.02	AFC	FAM CRITERIA		
CRITERIA DESCRIPTION	CRITERIA	SUPER LEAGUE	PREMIER LEAGUE	
STADIUM - SAFETY CERTIFICATION	А	А	А	

The stadium must be certified for safety. The certification is defined according to national/local law and must include provisions related to safety. If such law does not exist, the licensor shall establish the content of the stadium certificate and the procedure in close cooperation with the appropriate body/bodies (e.g. local security authorities, the local hospital, fire brigade, police, etc.).

The certificate must provide at least the following information:

- a) safety status of the stadium structure and building fitness;
- b) compliance statement regarding the safety/security regulations of the competent civil authority;
- c) approval of the entire stadium capacity (individual seats, terraces and total number).

The certificate issued by the appropriate body must not be older than two (2) years at the beginning of the relevant the AFC and/or the National Club Competitions.











SAFETY







In Kuwait: Stadium barrier collapsed 5 JAN 2018

BUILT IN 2006









In France: Stadium stand collapses 30 SEP 2017

BUILT IN 1999









In Malaysia: The collapse stadium roof

Built in 2008



SUPER LEAGUE 2018					
NO	CLUB	STADIUM	BUILT	RENOVATED	
1	JDI	Stadium Tan Sri Dato' Hj.	1964	1991, 2013	
		Hassan Yunos	1704	1771, 2010	
2	PKNS	Shah Alam Stadium	1994		
3	MELAKA FA	The Hang Jebat Stadium	2004		
4	KELANTAN FA	Stadium Sultan	1967	2010, 2016	
		Muhammad IV	1707	2010, 2010	
5 F	PERAK FA	Stadium Perak	1965	1975, 1993	
		TLDM Stadium	1980		
6	KEDAH FA	Stadium Darul Aman	1962	2006	
7	PAHANG FA	Stadium Darul Makmur	1970	1995 & 2012	
8	SELANGOR FA	MPS Selayang Stadium	1999		
		MBPJ Stadium	1996	2004	
9 NEGE	NEGERI SEMBILAN FA	Stadium Tuanku Abdul	1992	2004	
	NEGERI SEIVIDILAIN FA	Rahman	1772	2004	
10 TE	TERENGGANU FA	Stadium Sultan Ismail	1967		
		Nasiruddin Shah	170/		
11	PKNP FC	Batu Kawan Stadium	2000		
12	KLFA	Stadium Bola Sepak	2017		
		Kuala Lumpur	2017		

SOURCE: WIKIPEDIA



PREMIER LEAGUE 2018					
NO	CLUB	STADIUM	BUILT	RENOVATED	
1	MIFA	MBPJ Stadium	1996	2004	
0	2 PDRM FA	Stadium Bola Sepak	2017		
		Kuala Lumpur	2017		
3	SABAH FA	Likas Stadium	-	2001	
4	UITM FC	UiTM Stadium -			
5	KUANTAN FA	MPS Selayang Stadium	1999		
6	SARAWAK FA	Stadium Negeri Kuching	1991		
7	PENA <mark>N</mark> G FA	Batu Kawan Stadium	2000	`	
8	FELDA FC	Tun Abdul Razak Stadium	2013	2015	
9	FELCRA FC	Shah Alam Stadium	1994		
10	UKM FC	MPS Selayang Stadium	1999		

SOURCE: WIKIPEDIA





FOOTBALL GOVERNANCE RISK & SOLUTIONS



WHAT IS CROSS-OWNERSHIP?









CROSS OWNERSHIP











- ENIC Case AEK Athens and SK Slavia Prague vs. UEFA
- Both AEK and Slavia are under the control of ENIC plc (hereinafter ENIC), a company incorporated under the laws of England and listed on the London Stock Exchange.



- AEK Athens is owned as to 78.4% by ENIC Hellas S.A., a company wholly controlled, through subsidiaries, by ENIC plc.
- SK Slavia Prague is owned as to 53.7% by ENIC Football Management Sarl, a company wholly controlled, through subsidiaries, by ENIC plc.





FOOTBALL INTEGRITY RISK & SOLUTIONS











TEAM ADVANTAGE



FINANCIAL ADVANTAGE



PROMOTION OR AVOID RELEGATION

CRIME SYNDICATE - INFLUENCE PLAYERS, COACHES, MATCH OFFICIALS

PURPOSE OF MATCH FIXING



HALF TIME

Plateau United Feeders vs Akurba FC

<u>7-0</u>

<u>6-0</u>

67-0

<u>Total =</u>

146 goals!!!!

Police Machine FC vs Babayaro FC

FULL TIME

Plateau United Feeders vs Akurba FC 79-0

Police Machine FC vs Babayaro FC



00



Record 79 goals scored in Nigerian Match!!! NIGERIA, JULY 19, 2013



FAM CODE OF CONDUCT

- 3.10 Zero tolerance of **bribery** and **corruption**
- 3.11 No betting or manipulation

.. do not take part in betting connected with football and do not tolerate any form of manipulation or unlawful influencing the match results.

<u>Scope of application:</u>

- 2 The Code of Conduct applies to all members of the FAM family
 - Match officials, Team officials, Agents.
 - Players







		ds Treble			Singles (1	Selection)	3
Goals, Corners and	Cards Treb	le - Norwich v Liverpool			Include in mu		Clear Slip
 Goals, Corners and 	Cards Treb	le - Watford v Newcastle			Watford v New Cards Treble	wcastle - Goals, Co	orners and X
				+ 240 Bets 📈			10000.00
3 Jan 15:00 UK	7/1	Under 2.5 Goals and Under 10 Corners and Under 4 Cards	13/2	Under 2.5 Goals and Under 10 Corners and 4-6 Cards	Over 2.5 Goal Corners and		10000.00
	18/1	Under 2.5 Goals and Under 10 Corners and Over 6 Cards	10/1	Under 2.5 Goals and 10-12 Corners and Under 4 Cards	@ 28/1		
	17/2	Under 2.5 Goals and 10-12 Corners and 4-6 Cards	25/1	Under 2.5 Goals and 10-12 Corners and Over 6 Cards	Estimated Ret	urns : 290000.00	
	9/1	Under 2.5 Goals and Over 12 Corners and Under 4 Cards	8/1	Under 2.5 Goals and Over 12 Corners and 4-6 Cards	Total Stake	e: 10000.00)
	22/1	Under 2.5 Goals and Over 12 Corners and Over 6 Cards	8/1	Over 2.5 Goals and Under 10 Corners and Under 4 Cards	All bets are accepted in accordance with the William Hill Betting Rules, as published on this site.		
	15/2	Over 2.5 Goals and Under 10 Corners and 4-6 Cards	22/1	Over 2.5 Goals and Under 10 Corners and Over 6 Cards			
	11/1	Over 2.5 Goals and 10-12 Corners and Under 4 Cards	10/1	Over 2.5 Goals and 10-12 Corners and 4-6 Cards			PLACE BET
	28/1	Over 2.5 Goals and 10-12 Corners and Over 6 Cards	11/1	Over 2.5 Goals and Over 12 Corners and Under 4 Cards	1 British Poun		
	10/1	over 2.5 Goals and Over 12 Comers	28/1	Over 2.5 Goals and Over 12 Corners	6.15 M	alaysian	Ringgit

BETTING WEBSITES

1782847.40

Malaysian Ringg‡

2012 2013 2014 2015 2016













HOME

FAM

FOOTBALL ASSOCIATION OF MALAYSIA PERSATUAN BOLASEPAK MALAYSIA

PARTNERS

CSR

HARIMAU MALAYSIA

SISTEM PENGURUSAN MAKLUMAT BOLA SEPAK FAM NEWS COMPETITIONS TECHNICAL REFEREE FMLLP

CONTACT

Q

Integrity

WEBSITE www.fam.org.my

A CRASS A CRAS	You You Sub You For plea
REPORT INFORMATION TO ANY OF THE FOLLOWING:	
 * FAM INTEGRITY DEPARTMENT integriti@fam.org.my * INTEGRITY OFFICER AT YOUR FOOTBALL ASSOCIATION 	S

INFORMATION RECEIVED WILL BE TREATED AS CO
--

(our Name (Optional)

MEDIA

ABOUT

Your Email (Optional)

Subject*

DOWNLOADS

Your Message *

For sources who need to contact Integrity Department in a discrete fashion, please use the following steps:

- 1. Go to a non-work location. Internet cafe, friend's house, etc.
- 2. Create a new e-mail address.
- 3. Send a brief e-mail from your new e-mail.
- The Integrity Officer will respond with a PGP key to protect your identity and encrypt any subsequent messages.



THANK YOU FOR YOUR KIND ATTENTION