

RISK OUTLOOK 2026

SUSTAINABILITY, TECHNOLOGY & GOVERNANCE

10 FEBRUARY 2026

9.00 AM - 1.00 PM

LE MERIDIEN
KUALA LUMPUR



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OVERVIEW

Risk management is entering a new phase as sustainability requirements, digital transformation, and ESG accountability increasingly influence strategy, governance, and financial outcomes. Organisations are expected not only to manage traditional risks, but also to anticipate emerging sustainability, climate, and governance-related exposures.

Risk Outlook 2026 brings together key developments shaping the risk landscape, with a focus on ISSB sustainability disclosures, the use of technology and AI in sustainability management, and the growing ESG responsibilities of directors and officers. The seminar provides practical insights to help organisations strengthen risk oversight, improve decision-making, and enhance long-term resilience.

OBJECTIVES

- Understand key risk trends shaping the outlook toward 2026
- Gain awareness of sustainability and ISSB disclosure expectations
- Learn how technology and AI support sustainability and risk management
- Appreciate ESG implications on governance and directors' liability
- Strengthen integration of sustainability and ESG risks into risk management

TARGET AUDIENCE

This seminar is relevant for professionals involved in risk oversight, governance, sustainability, and strategic decision-making, including:

- Risk Managers, CROs & ERM Practitioners
- Sustainability, ESG & Climate Risk Professionals
- Finance, Accounting, Audit & Compliance Teams
- Board Members, Directors & Senior Management
- Company Secretaries, Legal Counsel & Governance Advisors
- Insurance, D&O and Risk Financing Professionals

RISK OUTLOOK 2026

SUSTAINABILITY, TECHNOLOGY & GOVERNANCE

8:30 AM REGISTRATION

9:00 AM WELCOME REMARKS

9:15 AM **SESSION 1:
RISK OUTLOOK 2026**
by Tim Dempsey, Chief Client Officer, AON MALAYSIA
Provides an overview of key emerging and evolving risks expected to shape organizations toward 2026. The topic covers sustainability, climate, regulatory, technology, and governance-related risks, highlighting how these trends impact strategy, risk management, and board oversight.

10:00 AM MORNING BREAK

10:30 AM **SESSION 2:
SUSTAINABILITY RISK AND INTERNATIONAL
SUSTAINABILITY STANDARDS BOARD (ISSB)
DISCLOSURES**
by Nurasyikin Rosni, General Manager Sustainability, Telekom Malaysia Berhad
Introduces the sustainability disclosure standards issued by the International Sustainability Standards Board (ISSB) and their relevance to risk management, governance, and financial reporting. The topic highlights how sustainability-related risks and opportunities—particularly climate risks—are linked to financial performance and decision-making, and how organizations can begin aligning their reporting and risk frameworks with ISSB requirements.

11:20 AM **SESSION 3:
TECHNOLOGY & SUSTAINABILITY: HOW AI
ENABLES SUSTAINABILITY AT SCALE**
*by Max Lee, CEO and Co-Founder of Pantas, and
Yuan Shen Ng, Head of Applied Data & AI of Pantas*
Explores how organisations operationalise AI for sustainability and climate-risk management - across ESG data automation, carbon & energy tracking, climate scenario analysis, and third-party/supply-chain risk monitoring. Covers a practical adoption playbook (use-case prioritisation, workflow redesign, staff upskilling, automated checks + human approvals, and model risk governance). Real examples show how AI improves data integrity and audit trails, shortens reporting cycles, and strengthens assurance readiness and board oversight - supporting IFRS S1 & S2 aligned disclosure readiness.

12.10 PM **SESSION 4:
HOW ESG IMPACTS THE ROLE AND EXPOSURE
OF DIRECTORS & OFFICERS (D&O)**
by Roy Sharma, Managing Director Officer at Asia Reinsurance Brokers (Labuan) Ltd
Highlights the growing impact of ESG expectations on board responsibilities and liability exposure. The discussion focuses on governance, disclosure, regulatory scrutiny, and emerging ESG-related claims, as well as the implications for directors’ duties and D&O insurance coverage.

1.00 PM CLOSING



TIM DEMPSEY **CHIEF CLIENT OFFICER** **AON MALAYSIA**

Tim Dempsey is Chief Client Officer for Aon Malaysia, with responsibility for key account management, growth and broking strategy, technical advisory, and placement across the firm's largest and most complex clients. He is a senior corporate risk and insurance advisory leader with over 20 years of international experience, including extensive work across Australia, Vietnam, and Malaysia. Tim has spent more than 11 years in Asia, including the past seven years based in Malaysia, advising large and complex organizations across the region on strategic risk, insurance, and people-related risk matters. Throughout his career, Tim has led major client engagements involving enterprise risk, insurance program design, complex risk transfer structures, and claims management. His experience spans both traditional risk and insurance disciplines and the intersection with people and workforce-related risks, working closely with boards, C-suite executives, risk leaders, and HR teams to develop integrated, practical solutions.



NURASYIKIN ROSNI **GENERAL MANAGER SUSTAINABILITY** **TELEKOM MALAYSIA BERHAD**

Nurasyikin Rosni has 20 years' experience ranging from finance and investment, risk management, business continuity and sustainability. She started her career with HSBC Hong Kong before returning to Malaysia and joined various government link companies (GLCs) i.e. ValueCap, UMW Holdings, Bursa Malaysia and S P Setia. She was appointed as one of the module writers for the Academy of Risk Management Malaysia (ARIM). She is also active in writing articles and papers on Climate Change and its impact on the economy and has given talks and sharing sessions at local universities and colleges. She has also led the successful launching of the first in Southeast Asia Greening Value Chain Programme, a collaborative effort between Kossan Rubber Industries Bhd, Malaysian Green Technology Corporation (MGTC) and Joint Committee on Climate Change (JC3) which was announced by the Governor of Bank Negara Malaysia on 9 Nov 2022 at COP-27 in Egypt.



MAX LEE **CEO AND CO-FOUNDER** **PANTAS CLIMATE SOLUTION**

Max Lee is the CEO & Co-Founder at Pantas Climate Solution, a leading climate technology solutions provider in Southeast Asia. He spearheaded the landmark Greening Value Chain Program with the Central Bank of Malaysia, enabling large corporations and their SME suppliers to measure and manage carbon emissions, strengthen Scope 3 disclosure, and embed sustainability into procurement and competitiveness. Max is frequently invited by institutions such as the Asian Development Bank, central banks across the region, and other public-sector stakeholders to speak on sustainable finance and digital solutions for ESG and carbon management across Asia and the Middle East. At Pantas, Max is also a hands-on practitioner of applied AI for sustainability. He leads internal AI workshops to train teams to use modern AI tooling, especially AI agents, to accelerate ESG data automation, carbon tracking, and risk analytics, while personally returning to coding to prototype AI-driven workflows that improve data quality and decision readiness.



YUAN SHEN NG
HEAD OF APPLIED DATA & AI
PANTAS CLIMATE SOLUTIONS

Yuan Shen is the Head of Applied Data & AI at Pantas, one of Southeast Asia’s leading climate technology companies. He has nearly a decade of experience in artificial intelligence and data science, having started his career applying classical machine learning algorithms when AI was still an emerging field in the region. He is the founding member of Pantas’ data function, building the team from scratch to deliver AI-powered carbon management solutions for enterprises and financial institutions. Prior to Pantas, Yuan Shen was a Data Scientist at Axiata Group, one of Asia’s largest telecommunications conglomerates, where his work on geospatial analytics won the Malaysia Technology Excellence Awards 2020. His earlier experience spans manufacturing quality control and traffic surveillance using computer vision. Yuan Shen was invited to share his expertise at several industry events including Databricks Watch Party 2025, Borneo Innovation & Technology Conference 2025, Databricks World Tour Singapore, and many more.



ROY SHARMA
MANAGING DIRECTOR OFFICER
ASIA REINSURANCE BROKERS
(LABUAN) LTD

Roy Sharma has been the Managing Director of Asia Reinsurance Brokers (Labuan) Ltd (ARB) since 2007. He is also a Board member of the holding company and the President Commissioner of ARB Indonesia. Roy read law in London and was called to the Malaysian Bar as an Advocate & Solicitor. He left the legal fraternity joined the insurance industry as an Insurance broker some 31 years ago. He started his career with Sedgwick, then Aon and now ARB. His area of specialization is Liability Insurance, Trade Credit, Political Risks and Bonds be it as a direct insurance broker or as a reinsurance broker. He has been a regular trainer with the AIJ (MII) for the last 30 years in his area of specialization. Also, a regular speaker and moderator in regional conferences. Roy is the Immediate Past Chairman of the Labuan International Insurance Association and still an active member of the Association.

Thank
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